

## **2019 Annual Report**

## **STABILIZE**





# TRANSFORM





## **FLOURISH**



## **WHO WE ARE**

### **Serving Greater Nashua Since 1982**

We offer support, foster education and provide services to assist individuals and families in their transition from crisis to self-sufficiency.



"Over these past few years, I've gone from being a struggling waitress and homeless teenage Mom to having my own apartment and a career as an oral surgery assistant. This program allowed me to become the person and mother I wanted and needed to be. Thank you for giving me hope and a life I hardly imagined was possible!"

### A NOTE FROM OUR CEO



The affordable housing shortage in Greater Nashua is not just an issue for those on fixed incomes, but also for many who work full-time.

Nashua has one of the highest apartment rental rates in the area, exceeding \$1,450 for a two-bedroom. With the average hourly renter wage at \$15.63, a single mother

spends about 60% of her income on rent alone. It's easy to imagine how an unexpected car repair or medical crisis could lead to homelessness.

There is also an extreme shortage of affordable rental housing. Only 12% of all apartments in the area are even considered affordable, and there is less than a 1% vacancy rate.

Over the past year, we continued our work to find solutions to this problem. We partnered with the Boys and Girls Club of Greater Nashua to receive a grant from the Department of Justice Victims of Crime Act to provide housing and therapeutic supports to women and children affected by domestic violence.

We also continue to foster relationships with landlords, offer extensive case management and provide direct rental subsidies to help families avoid homelessness as they pursue economic stability and growth.

Families come to the Front Door Agency in need of so much more than housing, and our staff goes above and beyond to find long-term solutions to make systematic change. We cannot do this work without our nonprofit partners, donors, Board of Directors, volunteers and YOU! Ending homelessness and breaking the cycle of poverty is not a job for one individual or organization; it is a community responsibility. Together we provide support, foster education and provide services to assist families in their transition from crisis to self-sufficiency.

I look forward to sharing exciting news about our expansion efforts over the coming year and, as always, thank you for your continued support.

Very truly yours,

Maryse Wirbal

Chief Executive Officer

### A NOTE FROM OUR BOARD PRESIDENT



The Front Door Agency has been assisting Greater Nashua's most vulnerable population for thirty-two years, making it older than the average age of the women it serves in its Transformational Housing program. Today, the Agency continues to strengthen our community through its Transformational Housing, Housing Stability,

Financial Literacy and Holiday programs. In 2019 alone, it positively changed the lives of more than 1,200 local men, women and children.

Using a multi-generational outcome model with a strong emphasis on educational opportunities, the Front Door Agency continues to demonstrate that when you help parents in crisis stabilize their lives, their children are more likely to thrive. For example, children in the Front Door Agency's programs are more likely to attend school and get better grades than before they came to the Front Door. The Agency also developed a scholarship for these children in an effort to help break the cycle of poverty and homelessness through higher education.

At this year's Annual Gourmet Festival & Auction, Vanessa, one of the mothers in the Agency's Transformational Housing program, delivered a moving speech that highlighted the passion that staff members have for helping others. The Agency not only helped Vanessa stabilize her life, but encouraged her to pursue her dream of earning a marketing degree. She was overwhelmed with gratitude for the simple things that helped her and her son on their journey toward self-sufficiency, including holiday celebrations that the "family" of Transformational Housing mothers and staff run. Finally, she explained that giving back has been a key part of her healing. Now that she has the ability to do so, she gives back frequently by volunteering at the Nashua Soup Kitchen and Shelter.

Over the last year, more than 700 generous donors also realized the importance of giving back. The changes that Vanessa and other families in our programs experience would not be possible without the support of our community. We are thankful to all who support us, including our corporate sponsors: BAE Systems (Gold Partner), Bellwether Community Credit Union, Lowell Five Bank and Southern New Hampshire Health (Bronze Partners) and United Way of Greater Nashua (Community Partner).

We are also thankful to the Agency's board of directors, a hard-working group of local professionals with an unwavering commitment to our mission. It is an absolute pleasure to work alongside these professionals,

knowing that our contributions make a direct impact on our community. We would especially like to thank departing board members Paula Farrer, Jackie Clancy and Molly Kepner for their years of service. We are so grateful for all they've done to advance the Agency's mission.

As you read more about the Front Door Agency's impact in 2019, I hope you are also filled with gratitude for the incredible work they do. I hope that gratitude encourages you to give back in a meaningful way to continue fighting homelessness in our own community.

All the best,

Jersen J. Cokernan

Jessica Ackerman

### **Board President**

### **Annual Gourmet Festival & Auction**



Last year's event raised \$180,000 for local families facing homelessness. Join us in 2020!

March 22, 2020 from 4 - 8 p.m. Nashua Country Club www.tinyurl.com/gourmet20







## FROM HOMELESS TO ENGINEER



Two years ago, Tina and her three children fled from domestic violence. For the first time, she was on her own; she received no financial assistance and had no one in the area to lean on for help. When she lost her full-time, temporary job, her situation became dire. Facing homelessness is difficult alone, but Tina

had three children to provide for. She lost all hope by the time she joined the Front Door Agency's Transformational Housing program.

"I felt so discouraged, but my case manager helped me realize that, even though I can't change the past, I can create a better future for myself."

Tina and her three children moved into the Norwell Home on Concord Street in Nashua. They joined seven other families led by young, single mothers and began their journey toward self-sufficiency.

"For the first time in my life, I had options."

With safe, permanent housing and the support of 1:1 case management, Tina began to stabilize her life. She worked closely with her case manager to create a budget for herself, and quickly realized that she needed a higher education or job training to secure a career that would support her family and help her get ahead.

Tina enrolled in the Microelectronics Boot Camp at Nashua Community College, and this educational opportunity became the key to her success. She now works full-time as a Quality Control Engineer at BAE Systems and has custody of her children. They live

in permanent housing and it's Tina's goal to save up for a house of their own.

"Yes, my children saw me struggle. But they also saw me rebuild our lives from the ground up. And today, thanks to your generosity, we are thriving!"

Read more success stories at www.frontdooragency.org.

## **2019 IMPACT**

89%

of single mothers and their children in our Transformational Housing program were successfully stabilized.

91%

of clients that received security deposits through our Security Deposit Loan Program that were still in permanent housing six months later.

88%

of families that received assistance with rent and utilities through our Housing Stability program were able to remain in their homes.

**79%** 

of preschool and school aged children in our programs showed improvements in attendance and grades at school.

**766** 

local children in need received gifts, food and warm clothing through the generous support of the community during our annual holiday program in December 2018.

### **Making Spirits Bright**







Individuals, businesses and other organizations made the holidays special for local families in need. Hundreds of gifts were delivered to the Courtyard by Marriott Nashua where they were sorted and distributed by volunteers.

## **FINANCIALS**

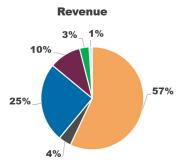
#### **CURRENT ASSETS**

CURRENT ASSETS	
Cash and cash equivalents	707,795
Accounts receivable, net	41,925
Contributions receivable, net	93,107
Other current assets	547
TOTAL CURRENT ASSETS	843,374
Investments	1,210,255
Revolving Loan and Security Receivables, Net	151,063
Property and Equipment, Net	1,290,744
TOTAL ASSETS	3,495,436
LIABILITIES & NET ASSETS	
Current Liabilities:	
Current portion of long-term debt	9,205
Accounts payable	22,453
Accrued payroll and related liabilities	4,016
Other Liabilities	15,496
TOTAL CURRENT LIABILITIES	51,170
Long-term Debt, Net of Current Portion	798,128
Revolving Loan and Security Payables	182,327
Security Deposits	10,269
TOTAL LIABILITIES	1,041,894
Net Assets:	
Without donor restrictions:	
Undesignated	1,416,036
Board designated	402,172
With donor restrictions:	
Purpose restrictions	272,149
Time restrictions	60,000
Perpetual endowment	303,185
TOTAL NET ASSETS	2,453,542
TOTAL LIABILITIES & NET ASSETS	3,495,436

<sup>&</sup>quot;After struggling for years, I got the support I needed from the Front Door Agency to earn my college degree and find a job as a legal assistant. I'm proud that I can now provide for myself and my sons."

### **SUPPORT, REVENUE & OTHER**

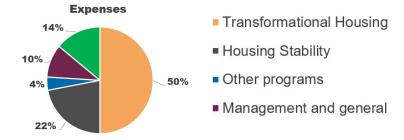
Support:	
Contributions & grants	817,997
Debt forgiveness	53,984
Special events:	
Gross special events revenue	400,247
Less cost of special events	(29,268)
Net special events revenue	370,979
Revenue:	
Rental income, net of write-offs	144,385
Investment income	46,869
Other Revenue	6,154
Net assets released from restriction	
TOTAL REVENUE	1,440,368



- Contributions and grants
- Debt forgiveness
- Special Events
- Rental income, net of write-offs
- Investment income
- Other

#### **EXPENSES**

Transformational housing	555,260
Housing stability	251,914
Other programs	47,988
Total Program Expense	855,162
-	
Management & general	111,791
Fundraising & development	154,563
Total Supporting Expense	266,354
TOTAL EXPENSES	1,121,516



## **DONORS (\$500+)**



Thank you to all of our generous donors! Our work in Greater Nashua is not possible without your contributions.

We apologize to anyone that was accidentally missed below!

#### INDIVIDUALS

Lvdia Acheson Jessica and Nick Ackerman Erin and Dave Almeda Jed and Lindsey Anderson Carl and Tina Andrade **David Annand** Karen Archambault Jack Atkinson Aaron and Adria Bagshaw Danny Barnum Jean Barrett Frank and Colleen Barros Sue Beaubien Joseph and Mary Bellavance Kristy and Jim Besada Maria and Vladimir Botcheva Aaron Brown Dave and Kim Cadorette Brian and Debra Cahill Karen and John Carlisle John and Barb Chase Michael Cimini Jackie and Kevin Clancy Carolyn Cline Carol and Jay Connor Karen Davis Robert Desrosiers Rick Dowd John and Anne Egan Paula Farrer Heather and Michael Fauteux Burns and Ellen Fisher Kevin Flynn Lydia Foley

Randy and Julia Forgaard

Nick and Sasha Frasca Becky and Nate Gagne Mike and Kerry Gallagher Dana Georges **Duncan and Marlene Gill** Deb Goldstein Bogdan Golja and Mary Ann Gloria McCarthy Melizzi-Golja Golja Bert Guimond Brian and Sharon Hall Lyn Healy Andrea and Paul Hebert Maureen and James Heedles Joyce Hillis Cory and Ellen Hussey Ryan and Lindsay Hussey Richard lannacone & Ken and Jackie Jeffries Joyce Kelley Bob and Vicki Kennedy Curtis and MaryJane King Eugene and Judith Kusekoski Linda and Mark LaFleur Lori and Gary Lambert Alfred and Adele Langguth Dan Lauria Jack and Lori Law Lisa and Brian Law Danielle Leclair Carmen and Steve Lesieur Barbara and Peter Letvinchuk Tina-Marie and Doug Liles Rick and Jessica Lindof Michael and Christina Lozeau

Cathy and Doug Lynch Janet and Rick Manganello Jane Marlowe Shawn and Lucie Martin Mike and Betty Mazzaro Tom and Joan McAndrews Lynn McCartney Dave and Karen McGinley Lindsey McGovern Bill and Kathie McIntyre Marty and Donna McLaughlin Dennis and Donna McMann David Milne Jeff Monahan Jim Monahan Paul and Kim Mosley Patricia Clancy Iannacone Dave and Janine Mulligan Bill and Dana Naas Odie and Heidi Odierna Cedric and Zoe Onsruth Brent Osborn Jason and Karen Osborn Tim and Eva Paige William and Patricia Paxton David Pendergast Meagan and Todd Pollack John Porter Stephen and Jenn Post Walter Razzaboni Alan and Kristen Retter Brian and Lisa Rov James and Sarah Russell Jason Sakellar Rob and Kim Shaw Ken Sherr Lucinda Spaney Sally Stalker

James and Audrey Steiner Jessie Stephens Kathy Stockwell Paul and Melissa Swatko Melissa and Mark Swidler Mike and Meg Tabacsko Alyssa Turcotte Alanna and Franklin Van Antwerpen Diane and Tom Weaver Peter and Ann Webb Chris and Laura Wilcox Gary and Brenda Wingate Maryse and Jeff Wirbal Mark and Bonnie Witaschek Cindy and Mike Woessner Robert and Rita Zanzerkia John and Kristine Ziemba

#### CIVIC

Amherst Junior
Women's Club
Conway Arena
Hollis Brookline
Rotary Club
Rotary Club of
Nashua West

#### **COMPANY**

Anrik Irrigation
BAE Systems
Bangor Savings Bank
Bar Harbor Bank & Trust
Bausch Articulating Papers
Bellwether Community
Credit Union
Bortell Consulting
Boston Billiards Club
& Casino
Boston Red Sox
Foundation
Bright Esthetics &

**Body Wellness** 

Cardin Jewelers Cardoza Flooring Castle Hill Inn CGI Business Solutions Charles Schwab Christian Party Rental Church of The Good Shepherd Citizens Bank City Of Nashua Co-Operative Insurance Companies Continental Paving, Inc. Conway Office Solutions Crown Linen Digital Federal Credit Union Delta Dental Dr. Nader Moavenian. DDS. PA Eastern Bank Charitable Foundation Eaton & Berube Insurance Edward Jones - Frank Vumbaco **Enterprise Bank** Eversource Energy **Everwood Flooring** Finlay Foundation First Church, UCC Flynn Construction Fortin Gage Franklin Savings Bank Frasca and Frasca Hanover Insurance Co. **Hunt Community** J. Lawrence Hall LaBelle Winery Lowell Five Bank Main Dunstable School Mallory Portraits Masi Plumbing & Heating McNulty & Foley

Merrimack County Savings Bank Metropolis Property Management Microdesk. Inc. Monahan Companies Morin's Landscaping, Inc. Network for Good NH Healthy Families Optisure Risk Partners, LLC Pennichuck Water People's United Community Foundation The Polished Man Prolman Realty, Inc. **Provident Bank RBC** Wealth Management Right Networks, LLC RiverStone Resources. LLC Roedel Companies Santander Bank, N.A. Seelye & Schulz, P.A. Souhegan Valley Happy Hour Rotary Southern New Hampshire Health Systems Stanley Elevator Company State of New Hampshire -Bureau of Homeless & **Housing Supports** Tamposi Foundation TD Charitable Foundation **Texas Instruments** Foundation The Harbor Group TJX Foundation Town of Hudson Town of Merrimack **Triangle Credit Union** Turn Cycle Solutions **UBS** 

United Way of Greater Nashua Vermont Mutual Insurance Comp Winer & Bennett YMCA of Greater Nashua Zulu Nyala

#### **FAMILY FUND**

Hussey Family Foundation Ma Family Fund Roedel Family Foundation

#### **FOUNDATION**

Agnes M. Lindsay Trust
Ann De Nicola Trust
Barker Foundation
Bishop's Charitable
Assistance Fund
Cogswell Benevolent Trust
Madelaine G. von
Weber Trust
Nash Foundation, Inc.
New Hampshire Charitable
Foundation
Stuart Draper Foundation
The McIninch Foundation

#### **LEGACY SOCIETY**

\*Denotes gifts received
Erin and David Almeda
Jed and Lindsey Anderson
Carol and Jay Connor
\*Katherine Kirotsis
Lori and Gary Lambert
Odie & Heidi Odierna
Walter Razzaboni
Denise Thompson
Maryse and Jeff Wirbal
Cindy and Michael
Woessner
\*Helen Vittum
3 Anonymous Gifts

### **In Memory of Doreen Morrissey**



Robert and Donna Alger, Jr. Andy and Pat Anderson Catherine Avery Glen Baker John Barry Robert and Maryann Bates Chad Battaglia William Burgess John Callahan Arthur and Jean Carbone Feng-Yow Chen H. Clauer Mary Cleven Michelle Coullahan Brian and Tina Crawford Edward Davison Diane DePaso Eric Drouart Maureen Fay Bernard Fuller Debra Garlin George Gebelein Michael Girouard Donna Glomski Colleen Goleman Kenneth and Gretchen Grav John and Karen Green Harrison Gustin

Wayne Harding

Shirley Hart

Angela Kazazian James Kelly Katherine Koutroubas James and Gail Koutroubas Jennifer LaFrance Nancy Lamoureux Ruth Lewis Cynthia Lockwood Danielle Lussier Jeffrey MacDonald Lester and Helen MacLaughlin Steven and Ann Manson Lisa Martini David and Kathleen May Edith May David Miller Karen Mills Karen Morrissey Motoi Nakanishi Joseph and Maria O'Connor Ann O'Regan Bruno Pannese Anne Papile Hannah Pierce Robert Pinals Presentation Plus. Inc. Steven Sattin Alexandra Socha Kim Spaziani Margaret Stashluk David and Elaine Swanson, Jr. Robin Tellier Denise Townsend Heleen Vandeghinste The Village in Nashua Condo Association

### **INVEST IN NASHUA'S FUTURE**

Last year, 1,200 individuals came to us for help getting on a path to self-sufficiency. They may have suffered a job loss, divorce, illness or other major event that upset the balance of family life. We are able to provide the tools, resources and case management they need to change their lives, but we can't do this important work alone.

Your generosity is vital to our work and the health of our community. Visit www.frontdooragency.org/give to learn more and give today.



Gifts of any amount make a difference in the lives of families in need. The Front Door Agency accepts gifts of many forms, including cash, appreciated securities, retirement plan assets, life insurance, real estate, and more.



Consider making a recurring gift that meets the ongoing needs of families in our community. Your monthly or annual donation shows your confidence in the Front Door Agency and the local families we serve.



Join our Legacy Society by including the Front Door Agency in your will or trust. This is an easy way to maximize your gift for years to come. Contact NEnnis@frontdooragency.org for more information.

### **What Does Your Support Provide?**



\$50 covers transportation costs for a mom to get to and from work or school for a month.



\$100 provides new bedding and basic toiletries to a homeless family in our Norwell Home.



\$500 can help a family in crisis with back rent, avoiding homelessness and separation.



\$1,000 helps cover utilities and keeps our facilities comfortable and safe for families.



\$2,500 provides housing and dedicated case management for a family we serve.

### **CREATE YOUR LEGACY**



At an early age, Walter Razzaboni understood the value of helping others in crisis. He had a relative who found herself and three children homeless and in desperate need of help. She turned to an agency that gave her a safe place to call home and the opportunity for a second chance.

Walter strongly believes in giving people an opportunity to change their lives and is committed to the Front Door Agency's mission. When talking about the Agency, he often refers to the

proverb: "Give a man a fish and you feed him for a day; show him how to fish and you feed him for a lifetime."

Walter decided to leave a Legacy Gift to the Front Door Agency because of his strong belief in helping future generations overcome financial crisis. As the father of a young son, Walter demonstrates his values with hands-on volunteering, serving on the board of directors and committees, and supporting fundraising events. He tells his son that, "nothing is easy; you have to work hard and put your time in."

He has seen firsthand how hard the women in the Transformational Housing program work to overcome incredible obstacles such as poverty and abuse to make a better life for their children. That is why Walter has included the Front Door Agency in his Will.

By making a legacy gift to the Front Door Agency, you will transform the lives of families for generations to come. Contact nennis@frontdooragency.org for more.

### **Did You Know?**



There are currently 21 school-aged children in our Transformational Housing program. For many of them, the Front Door Agency provided their first permanent home. We work 1:1 with families to ensure that children are enrolled in school and after school programs and have physician referrals for help with health or developmental issues. That's why nearly 80% of the children in our programs improve their school attendance and grades.

### **BOARD OF DIRECTORS**

Our Board of Directors lend their professional talents to help further our mission, and we are so grateful for their varied contributions.

Jessica Ackerman, President

Deloitte & Touche

Erin Almeda, Secretary

Formally, Concord Hospital

Jed Anderson\*

Weisman, Tessier, Lambert & Halloran

Suzanne Beaubien, Vice-President

Bellwether Community Credit Union

Maria Botcheva

Citizens Bank

Karen Carlisle

The Event Center, Courtyard by Marriott

John Chase, Treasurer

Retired, BAE Systems

Jackie Clancy

Southern NH Health System

**Carol Connor** 

Retired, The Front Door Agency

Paula Farrer

Right Networks, LLC

Nick Frasca

Frasca & Frasca, P.A.

Lyn Healy

**Education Consultant** 

Cory Hussey

Stanley Elevator

Robert Kennedy, Immediate Past-

President

BAE Systems

Linda LaFleur, President-Elect

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**Jeff Monahan** 

The Monahan Companies

Meagan Pollack

Curriculum Associates

Walter Razzaboni, Jr.

**UBS Financial Services** 

Robert Shaw\*

Texas Instruments

Alyssa Turcotte

Eaton & Berube Insurance

The Rev. Alanna Van Antwerpen

Church of the Good Shepherd

Chris Wilcox

Lowell Five Bank

John Ziemba\*

Triangle Credit Union

\*Denotes Past Presidents

### **Welcome New FY20 Board Members:**

Kevin Flynn (St. Joseph Hospital), Joyce Hillis (Devine Millimet and Branch), Tina-Marie Liles (PMSI), John Porter (Keller Williams Realty), and Melissa Swidler (SWI Designs LLC).

### **THANK YOU**

to our corporate and community partners for their ongoing, generous support.

## BAE SYSTEMS























7 Concord Street, Nashua, NH 03064 603.886.2866 www.frontdooragency.org

